



SECTION 6: GOALS AND POLICIES

MISSION STATEMENT

The mission of the Si View Metropolitan Park District is to work in partnership with the community to preserve historic Si View Park and provide opportunities to enhance the quality of life through the facilitation of recreation programs and parks in the Snoqualmie Valley.

INTRODUCTION

The following goals, objectives and policies are based on goals and objectives carried forward from previous documents and planning sessions. The goals established in this chapter serve as the benchmark for this Comprehensive Plan. They will allow the District to measure progress in the development and implementation of the plan.

Goals define a target, which one seeks to achieve. The goals define a vision for the District at a future point in time. To be effective, goals must be realistic and achievable. Typically, the intent is that the goals be long-range and remain unchanged throughout the active life of this Comprehensive Plan. They may, however, evolve and be changed over time in response to altered circumstances.

Objectives comprise specific measurable tasks to be completed and provide a focus for the direction and implementation of District operations and allocation of resources. Typically a goal is broken down into a number of objectives that are sequential in nature. When all objectives are accomplished the long range goal will have been achieved.

Defined as a course of action, policies are the directives that specify how an objective is to be met. Policies provide a guidance system for administration and ensure consistent implementation throughout the District and the community.

GOALS, OBJECTIVES AND POLICIES

Goal #1: Recreation Programs

Provide active recreation programs which meet the leisure time interests and needs of the community and provide opportunities for high levels of satisfaction for all citizens of the Snoqualmie Valley.

Objective: Enhance program opportunities and program quality within existing recreation service units.

Policy: Provide superior and accessible customer service to the public in a professional, informative and timely manner.



-
- Policy: Continue to work cooperatively with local agencies, organizations and special interest groups to coordinate recreation programs.
 - Policy: Encourage recreation staff to keep abreast of recreation trends by attending professional conferences and workshops.
 - Policy: Continually strive to identify community interests and needs relating to recreation programs, services and opportunities.
 - Policy: Evaluate the effectiveness of programs and activities through the use of questionnaires, surveys and participant evaluation forms.

Objective: Establish a level of self-support for the recreation service units that are realistic and achievable on an annual basis.

- Policy: Strive to make adult recreation programs 100% self-supporting whenever possible especially in the areas of sports and special interest classes.
- Policy: Strive for a 60% level of self-support for the District's aquatics programs.
- Policy: Use District funds to underwrite programs and services for youth in part or total, when it is unreasonable to expect youth to fully support programs through fees and charges.
- Policy: Expand revenue enhancing programs to the degree possible.

Objective: Develop an effective and diverse array of resources to support District Parks and Recreation Services.

- Policy: Establish collaborations, partnerships and sponsorships with community service organizations and businesses to maximize the effectiveness of existing resources, to strive for affordability of programs and services and to keep Parks and Recreation services within the financial reach of all members of the community.



Goal (and objective) #2: Board of Commissioners

Provide leadership, vision and oversight for the successful operation of the District.

- Policy: Approve an annual operating budget for all District funds.
- Policy: Continually seek ways to contain costs, maximize existing resources, and obtain alternative revenues to maintain present and future financial stability.
- Policy: Seek alternatives for financing District capital improvement projects.
- Policy: Promote parks and recreation programs and services to the community.
- Policy: Establish partnerships with public agencies, businesses, non-profit agencies and other community groups.
- Policy: Seek citizen input regarding District operations, long-range planning and other areas of interest.
- Policy: Participate in professional development opportunities to expand knowledge and understanding of parks and recreation administration.
- Policy: Ensure adherence to all legal requirements of publicly elected officials and Metropolitan Park Districts.

Goal #3: Administration

Provide the support and leadership necessary for staff to carry forth the mission of the District. Provide guidance, direction and transparency to the Board of Commissioners on policy and plans for development, management and operation of the District.

- Objective: Create and facilitate a unified department whereby all work units are linked through the central mission of the District.
- Policy: Establish and implement standards for ongoing training for program safety and job performance
- Policy: Anticipate and prepare for future staffing needs that may arise due to retirements, budget or other circumstances.
- Policy: Stay abreast of developments, changes and advancements in parks, recreation, maintenance, operations and applicable legal requirements.



Objective: Review and update the District goals, objectives and policies annually.

Policy: Annually draft service unit goals for inclusion in the District budget in the context of District priorities.

Policy: Annually review and evaluate progress in meeting service unit goals.

Policy: Annually review service unit goals and performance with the Board of Commissioners.

Objective: Provide and develop an effective community and public relations program.

Policy: Implement a program of community awareness that promotes the benefits of parks and recreation programs and services.

Policy: Encourage the recruitment and retention of volunteers wherever possible for assistance in park and recreation operations and programs.

Policy: Incorporate a public relations element in to plans of actions for park development, facilities, services and programs.

Policy: Address citizen concerns in a timely manner.

Policy: Promote the accomplishments and successes of the District.

Objective: Seek out and develop additional sources of funding and support for park and program development and delivery.

Policy: Ensure the financial integrity of the District, seek efficiencies in expenditures while sustaining quality services.

Policy: Identify and apply for appropriate private and public grants.

Policy: Explore and develop underwriting partnerships with the private sector and with other service organizations.

Policy: Develop an advertising program for the recreation guide.



Goal #4: Parks and Facilities

Maintain existing parks and recreation facilities at levels that meet or exceed the public's desire for safety, cleanliness and utility. Develop new parks and facilities to meet the current and future needs of Snoqualmie Valley residents.

Objective: Promote the cultural and historic resources of the District including the Si View Community Center, a historical landmark.

Policy: Develop a master plan for the Si View Community Center that preserves and enhances the historic nature of the facility.

Policy: Seek funding via private and public grants for renovation of the Si View Community Center.

Policy: Investigate options and limitations for providing access and utilization of the South Fork Snoqualmie River at Shamrock Park.

Objective: Establish an ongoing six-year Capital Improvement Plan (CIP) for Parks and Recreation facilities.

Policy: Establish a six-year CIP for inclusion in the District's annual operating budget.

Policy: Fund capital improvements through the District's general fund and whenever possible, local, state and federal grants.

Policy: Promote private, public and non-profit partnerships for capital improvements to parks whenever possible.

Objective: Work cooperatively with other public agencies and interest groups to design a regional aquatics facility to meet the needs of District residents.

Policy: Coordinate planning and development strategies across jurisdictional boundaries and consider existing facilities, population served, environmental constraints and available resources.

Policy: Establish a cooperative funding plan to support maintenance and operations costs and capital improvement costs.

Policy: Explore an appropriate site location to achieve the highest level of exposure, accessibility and usage.

Policy: Continue to operate the Si View Pool.



Objective: Work cooperatively with other public agencies and non-profit organizations to provide youth and adult athletic facilities throughout the District.

Policy: Pursue partnerships with local cities, the school district and non-profit organizations for the capital construction and maintenance of athletic facilities.

Policy: Pursue grants and other funding resources for the capital construction and maintenance of athletic fields.

Policy: Work in partnership with public agencies and non-profit organizations to conduct an athletic facility needs assessment.

Policy: Update the master plan for Si View Park to include redevelopment of the athletic fields and a long-range maintenance plan.

Objective: Work cooperatively with other public agencies and non-profit organizations to plan, develop, and maintain a multi-use regional trail system.

Policy: Work cooperatively with public agencies and non-profits organizations to establish links and additional access points to the existing regional trails system.

Policy: Work cooperatively with public agencies and non-profit organizations to provide trail access for persons with disabilities.

Objective: Support the City of North Bend through joint planning for future parks and recreation facilities and services.

Policy: Work cooperatively to carry out and execute the goals and priorities established in the City of North Bend Parks, Recreation and Open Space Plan.

Policy: Cooperate in planning for future growth and development to include establishing priorities for impact fees.

Policy: Identify opportunities for efficiency through shared services and interlocal agreements.



Objective: In cooperation with public and private agencies, support the preservation of natural areas to protect critical fish and wildlife habitats, conserve open space and offer environmental education opportunities.

Policy: Support acquisition, preservation and responsible stewardship of open space lands in the Snoqualmie Valley.

Policy: Support public and private efforts to identify and acquire key habitat parcels that help to preserve critical corridors.

Policy: Utilize parkland, facilities and programs to promote environmental education and encourage park visitors to become stewards of the Snoqualmie Valley's natural resources.

Policy: Participate with local, county, state, federal and non-profit agencies to develop a vision for habitat and open space corridors within urbanizing areas for use in planning, regulating and developing livable communities.